

**CROYDON COLLEGE - BOARD AND COMMITTEE SCHEDULE OF BUSINESS 2023-24**

**A – approve/recommend to Board for approval, D- discussion I – information**

	<b>AUDIT COMMITTEE</b>	<b><u>Sept</u></b> <b><u>2023</u></b>	<b><u>Oct</u></b> <b><u>2023</u></b>	<b><u>Nov</u></b> <b><u>2023</u></b>	<b><u>Dec</u></b> <b><u>2023</u></b>	<b><u>Jan</u></b> <b><u>2024</u></b>	<b><u>Feb</u></b> <b><u>2024</u></b>	<b><u>Mar</u></b> <b><u>2024</u></b>	<b><u>Apr</u></b> <b><u>2024</u></b>	<b><u>May</u></b> <b><u>2024</u></b>	<b><u>Jun</u></b> <b><u>2024</u></b>	<b><u>Jul</u></b> <b><u>2024</u></b>
	<b>Items of Business</b>											
<b>I</b>	Tracking of previous Internal Audit Recommendations			x				x				
<b>I</b>	Internal Audit Reports			x				x			x	
<b>A</b>	Internal Audit Annual Report for 2022/23			x								
<b>A</b>	Financial Statements/Annual Report, including external auditor’s management letter and regularity audit report for 2022/23			x								
<b>A</b>	Annual Report of the Audit Committee for 2022/23			x								
<b>A</b>	Annual Risk Management Report for 2022/23			x								
<b>A</b>	Strategic Risk Register Update and Risk Deep Dive			x				x			x	
<b>A</b>	Internal/External Auditors – evaluate performance			x								
<b>I</b>	Reports of fraud/whistleblowing/GDPR/cyber crime (as required)			x				x			x	
<b>I</b>	Annual Value for Money Report			x								
<b>I</b>	Annual Whistleblowing Report			x								
<b>I</b>	Annual Information Governance Report			x								
<b>I</b>	Annual Report on Use of NDAs			x								
<b>I</b>	Reports on any additional work required by auditors			x				x			x	
<b>I</b>	Relevant audit codes, e.g. Post-16 Audit Code of Practice							x			x	
<b>I</b>	Report from Triennial External Governance Review										x	
<b>A</b>	Relevant policies – e.g. Fraud/Whistleblowing/ Information Policy/Risk Management (as required)			x				x			x	
<b>D</b>	External Governance Review Report			x							x	
<b>A</b>	Audit Committee Self-Assessment			x								
<b>A</b>	Internal Audit Strategy Plan for 2024/25 and Letter of Engagement/Internal Audit Fee										x	
<b>A</b>	Financial Statements Audit Strategy for 2024/25 and Letter of Engagement/External Audit Fee										x	
<b>A</b>	Establishment of Audit Performance Indicators for 2024/25										x	
<b>A</b>	Audit Committee Terms of Reference Annual Review										x	

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**AUDIT COMMITTEE**

<b>Meeting date</b>	<b>Agenda to Exec for approval</b>	<b>Paper review meeting</b>	<b>Papers circulated</b>
Thursday 16 November 2023	Tuesday 31 October 2023	Tuesday 7 November 2023	Thursday 9 November 2023
Thursday 14 March 2024	Tuesday 20 February 2024	Tuesday 5 March 2024	Thursday 7 March 2024
Thursday 20 June 2024	Tuesday 21 May 2024 (avoids half term)	Tuesday 11 June 2024	Thursday 13 June 2024

**CROYDON COLLEGE - BOARD AND COMMITTEE SCHEDULE OF BUSINESS 2023-24**

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	<b>FINANCE AND RESOURCES COMMITTEE</b>	<b><u>Sept 2023</u></b>	<b><u>Oct 2023</u></b>	<b><u>Nov 2023</u></b>	<b><u>Dec 2023</u></b>	<b><u>Jan 2024</u></b>	<b><u>Feb 2024</u></b>	<b><u>Mar 2024</u></b>	<b><u>Apr 2024</u></b>	<b><u>May 2024</u></b>	<b><u>Jun 2024</u></b>	<b><u>Jul 2024</u></b>
	<b>Items of Business</b>											
<b>D</b>	Key Issues Report – include KPIs			X			X				X	
<b>D</b>	Management Accounts			X			X				X	
<b>I</b>	OQIP update			X			X				X	
<b>A</b>	Financial Statements for 2022/23			X								
<b>A</b>	Annual Review Financial Regulations (to go straight to Board in October 23)			*								
<b>A</b>	Annual Health and Safety Report (Policy Review June)			X							X	
<b>I</b>	Health and Safety update						X				X	
<b>A</b>	Relevant HR Policies and Frameworks			X			X				X	
<b>D</b>	HR Update			X			X				X	
<b>A</b>	Annual HR Report (including EDI report and pay gap reporting)			X								
<b>A</b>	HE Tuition Fees for 2024/25			X								
<b>A</b>	Annual Budget for 2024/25 and 3 year financial plan (includes any proposed salary increase)										X	
<b>A</b>	Relevant Policies e.g. – Fees/Treasury Management/Subcontracting/Supply Chain/Disaster Recovery			X			X				X	
<b>A</b>	Subcontracting tender 2024/25 (if required)										X	
<b>I</b>	Insurance Cover – Annual Report			X								
<b>I</b>	Property Strategy – Annual update March						X					
<b>A</b>	Croydon Master Plan			X								
<b>A</b>	Contracts £500k+ (as required)			X			X				X	
<b>A</b>	Sustainability Annual Report			X								
<b>A</b>	Finance and Resources Committee Terms of Reference – Annual Review										X	
<b>I</b>	Finance and Resources Committee Self Assessment			X								
<b>A</b>	Committee Risk Register – Strategic Risks 4 & 5			X			X				X	
<b>D</b>	Risk Deep Dive			X			X					

**CROYDON COLLEGE - BOARD AND COMMITTEE SCHEDULE OF BUSINESS 2023-24**

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**FINANCE AND RESOURCES COMMITTEE**

<b>Meeting date</b>	<b>Agenda to Exec for approval</b>	<b>Paper review meeting</b>	<b>Papers circulated</b>
Wednesday 8 November 2023	Tuesday 17 October 2023	Monday 30 October 2023	Wednesday 1 November 2023
Wednesday 28 February 2024	Tuesday 6 February 2024	Monday 19 February 2024	Wednesday 21 February 2024
Wednesday 12 June 2024	Tuesday 14 May 2024	Monday 3 June 2024	Wednesday 5 June 2024

**CROYDON COLLEGE - BOARD AND COMMITTEE SCHEDULE OF BUSINESS 2023-24**

**A – approve/recommend to Board for approval, D- discussion I – information**

	<b>Coulsdon Campus Learning and Quality Committee</b>	<b><u>Sept 2023</u></b>	<b><u>Oct 2023</u></b>	<b><u>Nov 2023</u></b>	<b><u>Dec 2023</u></b>	<b><u>Jan 2024</u></b>	<b><u>Feb 2024</u></b>	<b><u>Mar 2024</u></b>	<b><u>Apr 2024</u></b>	<b><u>May 2024</u></b>	<b><u>Jun 2024</u></b>	<b><u>Jul 2024</u></b>
	<b>Items of Business</b>											
<b>A</b>	Coulsdon Campus Self-assessment report for 2022/23		X??			x				x		
<b>A</b>	Operational and Quality Improvement Plan for 2023/24 –Strategic Objective 2		x									
<b>A</b>	Progress against the SIP		x			x				x		
<b>A</b>	Coulsdon Campus Annual Safeguarding report 2022/23		x									
<b>A</b>	Coulsdon Campus Annual Complaints Report for 2022/23		x			x				x		
<b>D</b>	Principal’s Report for Coulsdon Campus (to include KPIs)		x			x				x		
<b>D</b>	Coulsdon Campus Safeguarding update					x						
<b>I</b>	Curriculum Planning 2024/25					x				x		
<b>A</b>	<b>Relevant Policies for information only</b>		x			x				x		
<b>A</b>	Coulsdon LQC Risk Register – Strategic Risk 2		x			x						
<b>D</b>	Risk Deep Dive											
<b>I</b>	Coulsdon LQC Self-Assessment		x							x		
<b>A</b>	Coulsdon LQC Terms of Reference for 2024/25											

<b>Meeting date</b>	<b>Agenda to Exec for approval</b>	<b>Paper Review Meeting</b>	<b>Papers circulated</b>
Wednesday 11 October 2023	Tuesday 19 September	Monday 2 October 2023	Wednesday 4 October 2023
Wednesday 31 January 2024	Tuesday 9 January 2024	Monday 22 January 2024	Wednesday 24 January 2024
Wednesday 1 May 2024	Tuesday 26 March 2024	Monday 22 April 2024	Wednesday 24 April 2024

**CROYDON COLLEGE - BOARD AND COMMITTEE SCHEDULE OF BUSINESS 2023-24**

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	<b>Croydon College Learning and Quality Committee</b>	<b>Sept 2023</b>	<b>Oct 2023</b>	<b>Nov 2023</b>	<b>Dec 2023</b>	<b>Jan 2024</b>	<b>Feb 2024</b>	<b>Mar 2024</b>	<b>Apr 2024</b>	<b>May 2024</b>	<b>Jun 2024</b>	<b>Jul 2024</b>
	<b>Items of Business</b>											
<b>A</b>	Croydon College and Croydon Campus self-assessment report for 2022/23* <b>longer meeting</b> (the Coulsdon Campus self-assessment may also come here if not available by time of October meeting)			x								
<b>D</b>	Key issues at the Coulsdon Campus (separate section on agenda)			x				x			X	
<b>D</b>	Key Issues Paper (to include KPIs and next steps in the Learning and Quality Framework)			x				x			X	
<b>A</b>	Progress against the SIP			x				x			X	
<b>A/I</b>	Croydon Campus Operational and Quality Improvement Plan for 2023/24			x				x			x	
<b>A</b>	Annual Safeguarding report for 2022/23 (whole College)			x								
<b>I</b>	Croydon Campus Annual Complaints Report for 2022/23			x								
<b>I</b>	Positive Behaviour Policy Annual Report 2022/23			x								
<b>D</b>	Croydon Campus Safeguarding Termly Update							x			x	
<b>D</b>	Curriculum Planning 2023/24							x				
<b>D</b>	Update on HE OQIP and OfS Improvement Plan – Specific ongoing condition B3B			x				x			x	
<b>D</b>	HE update			x				x			x	
<b>I</b>	HE Group Minutes - if available			x				x				
<b>A</b>	Subcontracting Rationale for 2024/25 (if required)										x	
<b>A</b>	Relevant Policies			x				x			x	
<b>A</b>	Croydon LQC Risk Register – Strategic Risks 1,3 and 4.2			x				x			x	
<b>D</b>	Risk Deep Dive (November Deep Dive replaced by SAR review)							x				
<b>I</b>	Croydon LQC Self-Assessment			x								
<b>A</b>	Croydon LQC Terms of Reference for 2024/25										x	

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<b>Meeting date</b>	<b>Agenda to Exec for approval</b>	<b>Paper Review Meeting</b>	<b>Papers circulated</b>
Wednesday 29 November 2023	Tuesday 7 November 2023	Monday 20 November 2023	Wednesday 22 November 2023
Wednesday 13 March 2024	Tuesday 20 February 2024	Monday 4 March 2024	Wednesday 6 March 2024
Wednesday 19 June 2024	Tuesday 21 May 2024	Monday 10 June 2024	Wednesday 12 June 2024

**CROYDON COLLEGE - BOARD AND COMMITTEE SCHEDULE OF BUSINESS 2023-24**

**A – approve/recommend to Board for approval, D- discussion I – information**

	Items of Business	<u>Sept 2023</u>	<u>Oct 2023</u>	<u>Nov 2023</u>	<u>Dec 2023</u>	<u>Jan 2024</u>	<u>Feb 2024</u>	<u>Mar 2024</u>	<u>Apr 2024</u>	<u>May 2024</u>	<u>Jun 2024</u>	<u>Jul 2024</u>
	<b>Search and Governance Committee</b>											
<b>I</b>	Review of membership of Board and Committees		x								x	
<b>A</b>	Recruitment of new Governors (as required) and reappointment of existing Governors		x	x			x				x	
<b>A</b>	Review of governance documents as required			x			x				x	
<b>A</b>	Compliance with Code of Good Governance for English Colleges			x								
<b>A</b>	Review of documentation (quality and corporate) provided to Governors – to be implemented from 2024			x								
<b>D</b>	External Governance Review Report (report will include skills audit and will supersede this year’s internal Governance Review)			x								
<b>D</b>	Governor Day Programmes			x							x	
<b>I</b>	Annual Review of Governors’ Development, Training & Engagement (including 1-2-1s between Chair and Governors)			x								
<b>A</b>	Board Development Programme 2023/24 and subsequent monitoring			x			x				x	
<b>A</b>	Annual report of the Search and Governance Committee for 2022/23			x								
<b>I</b>	Review of Annual Declarations of Interest			x								
<b>I</b>	Committee Self-Assessment			x								
<b>A</b>	Outcome of review of the Chair										x	
<b>A</b>	Themes from individual Governor reviews			x							x	
<b>A</b>	Review of Committee Terms of Reference for 2024/25										x	

<b>Meeting date</b>	<b>Papers circulated</b>
Wednesday 4 October 2023	Wednesday 27 September 2023
Wednesday 1 November 2023	Wednesday 25 October 2023
Wednesday 21 February 2024	Wednesday 14 February 2024
Wednesday 26 June 2024	Wednesday 19 June 2024



**CROYDON COLLEGE - BOARD AND COMMITTEE SCHEDULE OF BUSINESS 2023-24**

**A – approve/recommend to Board for approval, D- discussion I – information**

**REMUNERATION COMMITTEE**

	<b>Items of Business</b>	<b><u>Sept</u> <u>2023</u></b>	<b><u>Oct</u> <u>2023</u></b>	<b><u>Nov</u> <u>2023</u></b>	<b><u>Dec</u> <u>2023</u></b>	<b><u>Jan</u> <u>2024</u></b>	<b><u>Feb</u> <u>2024</u></b>	<b><u>Mar</u> <u>2024</u></b>	<b><u>Apr</u> <u>2024</u></b>	<b><u>May</u> <u>2024</u></b>	<b><u>Jun</u> <u>2024</u></b>	<b><u>Jul</u> <u>2024</u></b>
	<b>Remuneration Committee</b>											
<b>A</b>	Review performance of Senior Post Holders and recommendation re performance related pay			x								
<b>A</b>	Remuneration Committee Annual Report to Board on Senior Postholder Remuneration			x								
<b>I</b>	Committee Self Assessment			x								
<b>A</b>	Recommendation re base pay for Senior Post Holders taking into account the principles set out in the AoC SPH Remuneration Code		x									x
<b>A</b>	Set Senior Post Holder performance targets for 2023/24		x									x
<b>A</b>	Remuneration Committee Terms of Reference for 2023/24		x									x

<b>Meeting date</b>	<b>Papers circulated</b>
Wednesday 4 October 2023	Wednesday 27 September 2023
Wednesday 1 November 2023	Wednesday 25 October 2023
Wednesday 26 June 2024	Wednesday 19 June 2024

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**THE BOARD SCHEDULE DOES NOT INCLUDE ITEMS COMING FORWARD FOR APPROVAL FROM F&R/AUDIT/LQCS and REMUNERATION**

	<b>Corporation Board</b>	<b>Sept 2023</b>	<b>Oct 2023</b>	<b>Nov 2023</b>	<b>Dec 2023</b>	<b>Jan 2024</b>	<b>Feb 2024</b>	<b>Mar 2024</b>	<b>Apr 2024</b>	<b>May 2024</b>	<b>Jun 2024</b>	<b>Jul 2024</b>
<b>I</b>	Student Governor Report				x			x				x
<b>D/A</b>	Annual review of strategic plan/aims 2022/23 – Development of new Strategic Plan		x		x			x				x
<b>I</b>	Principal’s report and TU / College KPIs		x		x			x				x
<b>A</b>	Progress against SIP – 2023/24 exam results will either be a separate paper or part of an existing paper on the agenda		x		x			x				X
<b>A</b>	OQIP for 2023/24 plus revised College KPIs				x							
<b>A</b>	Governor appointments/reappointments		x		x			x				x
<b>A</b>	Conclusions of review of documentation (quality and corporate) provided to Governors				x							
<b>A</b>	Strategy for improving Governors’ awareness of the student experience – including appointment of link governors		x									
<b>A</b>	Committee membership		X									
<b>A</b>	Amendments to Financial Regulations for 2023/24		x									
<b>A</b>	Amendments to Health and Safety Policy (usually comes through F&R)		x									
<b>A</b>	External Board Review (discussion October/final report December)		x		x							x
<b>A</b>	Board Development Programme 2023/24				x							
<b>A</b>	Annual Review of I&A and Standing Orders											x
<b>A</b>	Approval of amendments to Committee Terms of Reference											x
<b>I</b>	Enrolment update and budget implications											
<b>I</b>	Link Governors verbal reports											x
<b>I</b>	Management Accounts (in other months circulated to Governors by email and available on Governors’ Portal)		x		x			x				x
<b>I</b>	Verbal updates from Committee Chairs				x			x				x
<b>I</b>	Unconfirmed committee minutes		x		x			x				x
<b>I</b>	Use of the Seal 2022/23		x									

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**NB: Possible online Board meeting in May to approve the Accountability Agreement**

<b>Meeting date</b>	<b>Agenda to Exec for approval</b>	<b>Papers Review Meeting</b>	<b>Papers circulated</b>
Wednesday 18 October 2023	Tuesday 19 September 2023	Monday 9 October 2023	Wednesday 11 October 2023
Wednesday 13 December 2023 (as part of Governor Day at Croydon)	Tuesday 14 November 2023	Monday 4 December 2023	Wednesday 6 December 2023
Wednesday 27 March 2024 (as part of Governor Day at Coulsdon)	Tuesday 27 February 2024	Monday 18 March 2024	Wednesday 20 March 2024
Wednesday 3 July 2024	Tuesday 11 June 2024	Monday 24 June 2024	Wednesday 26 June 2024